



December 11, 2025

Via: Email Jeff Laidlaw <JLaidlaw@adasim.ca>

Mr. Jeff Laidlaw
ADASIM Construction Corporation
151 Steeles Ave., E
Milton ON L9T 1Y1

Dear Mr. Laidlaw:

**Re: Mattamy (Salem) Limited
Substantial Performance for Salem Subdivision
Phase 2 Earthworks – Stage 3
Project No.: 300057743.0000**

Enclosed please find attached the Certificate of Substantial Performance for the above-noted project for works completed up to October 31, 2025.

After the expiration of 60 days from the date of advertisement of the Certificate of Substantial Performance, Mattamy (Salem) Limited will release the Holdback upon verification of Clear Title, subject to ADASIM Construction Corporation providing:

- Proof of publication of the certificate in a construction trade newspaper.
- A Statutory Declaration that all liabilities incurred by the Contractor and the Contractor's Subcontractors in carrying out the Contract have been discharged.
- A Certificate of Clearance from the Workplace Safety and Insurance Board.

We trust the above to be in order. Please do not hesitate to contact the undersigned should you have any questions or require any additional clarification.

Yours truly,

R.J. Burnside & Associates Limited

Austin Sherratt, P.Eng.
Project Manager, Field Services
AS:kp

Parth Desai, E.I.T
Contract Administrator, Field Services

Enclosure(s) Form 9 – Certificate of Substantial Performance

cc: Mr. Richard Zhou, Mattamy (Lockhart) Limited (enc.) (Via: Email)
Mr. Shawn Arndt, Mattamy (Lockhart) Limited (enc.) (Via: Email)

FORM 9
CERTIFICATE OF SUBSTANTIAL PERFORMANCE OF THE
CONTRACT UNDER SECTION 32 OF THE ACT

Construction Act

City of Barrie

(County/District/Regional Municipality/Town/City in which premises are situated)

North West Corner of McKay Road W and Veterans Drive, Barrie ON

(street address and city, town, etc., or, if there is no street address, the location of the premises)

This is to certify that the contract for the following improvement:

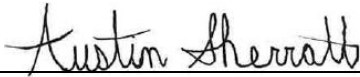
Mattamy Salem Phase 2 Earthworks - Stage 3

(short description of the improvement)

to the above premises was substantially performed on **October 31, 2025**

(date substantially performed)

Date certificate signed: **December 11, 2025**



(payment certifier where there is one)

(owner and contractor, where there is no payment certifier)

Name of owner: **Mattamy (Salem) Limited**

Address for service: **6696 Financial Drive, Mississauga, ON L5N 7J6**

ADASIM Construction

Name of contractor: **Corporation**

Address for service: **151 Steeles Ave., E. Milton ON L9T 1Y1**

R.J. Burnside & Associates

Name of payment certifier (where applicable): **Limited**

Address: **128 Wellington St. W, Suite 301, Barrie, ON L4N 8J6**

(Use A or B, whichever is appropriate)

A. Identification of premises for preservation of liens:

Part of Lots 5, Concession 10 Innisfil, City of Barrie, County of Simcoe

(if a lien attaches to the premises, a legal description of the premises,
including all property identifier numbers and addresses for the premises)

B. Office to which claim for lien must be given to preserve lien:

(if the lien does not attach to the premises, the name and address of the person or body to whom the claim for lien must be given)